# Securities lending times The primary source of global securities finance news and analysis Securities finance news and analysis



# ESMA issues final SFTR standards, but concerns remain

The European Securities and Markets Authority (ESMA) has issued its final report on standards implementing the Securities Financing Transactions Regulation (SFTR).

The SFTR reporting requirements come as part of the EU's bid for greater transparency in transactions resulting in a demand for a complete breakdown of their most intimate details.

Commenting on the final SFTR rules, Ben Challice, COO at Pirum Systems, said: "It's good to see that ESMA has listened to the industry with regard to items such as collateral reporting moving to value date+1, but it's clear that a lot of the concerns raised by market participants and infrastructure providers have not been addressed."

Challice explained: "The concept of an execution timestamp as a data field has not been removed, which is surprising given under the second Markets in Financial Instruments Directive.

securities finance transactions are recognised as 'non-price forming transactions' in relation to best execution."

"ESMA has, however, included a one-hour tolerance when subject to reconciliation."

He added: "This has not addressed key concerns raised by market participants such as the fact that it is a principal level reporting requirement (but only the omnibus delivery would have a timestamp) together with the fact that the majority of transactions or lifecycle events (trade reallocations, corporate actions) are not executed on a trading venue and, therefore, within the securities finance industry there is no infrastructure to agree, record and maintain an execution timestamp."

As a result, "running the transaction through a reconciliation process before reporting is the only way to achieve the expected matching at the trade repository", Challice explained.

ESMA's final standards provide detailed provisions on a range of issues, including the use of ISO 20022 methodology for reporting, validation and access to data, the use of standardised identifiers such as LEI, UTI and ISIN, defined access levels for different public authorities, and the registration and extension of registration of trade repositories.

In addition to SFTR, ESMA has proposed certain amendments to the existing standards implementing the European Markets and Infrastructure Regulation (EMIR), to ensure a level-playing field for market participants when it comes to registration and access rules. The implementing measures are expected to enter into force by the end of 2017.

Market participants would have to start reporting their transactions to trade repositories 12 months after publication in the Official Journal of the EU. The reporting obligation will be phased in over nine months.

Continued on p2





Transaction Timestamp

Matching

# SIMPLIFYING **SFTR**



#### ESMA issues final SFTR standards. but concerns remain

Continued from p1

ESMA chair Steven Maijoor said: "Bringing transparency and oversight into the multi-trillion euro market of securities financing transactions is an important step in closing a regulatory gap. It is pivotal for financial stability that the risks associated with non-bank alternative credit provision are properly addressed."

"The SFTR will provide transparency on the use of securities financing transactions, and will allow identifying risks associated with the collateral and its reuse."

ESMA has sent its final draft technical standards under SFTR and the amended technical standards under EMIR for endorsement to the European Commission, which has three months to decide whether to endorse them.

# **Deutsche Börse-LSEG merger blocked**

The European Commission has prohibited the proposed merger between Deutsche Börse and the London Stock Exchange Group (LSEG), saying it would cause a "de facto monopoly", and that the proposed measures to counter this were not enough.

Although LSEG's sale of its France-based clearing house LCH.Clearnet SA would have resolved concerns around single stock equity derivatives, it would not have addressed the creation of a monopoly in fixed income clearing.

Margrethe Vestager, commissioner in charge of competition policy at the European Commission, said: "The European economy depends on well-functioning financial markets. That is not just important for banks and other financial institutions. The whole economy benefits when businesses can raise money on competitive financial markets."

"The merger between Deutsche Börse and the London Stock Exchange would have significantly reduced competition by creating a de facto monopoly in the crucial area of clearing of fixed-income instruments. As the parties failed to offer the remedies required to address our competition concerns, the commission has decided to prohibit the merger."

In February, despite the proposed sale of LCH. Clearnet SA, the commission raised concerns regarding MTS, LSEG's Italian electronic trading platform for European wholesale government bonds and other fixed income securities.

Following market testing of the proposed merger, the commission ordered LSEG to sell the MTS platform. But the board of LSEG declined, calling the request "disproportionate". The board suggested structural changes that

# Inside Securities Lending Times



# Asia Update

The Central Bank of Malaysia is considering expanding the country's short selling and repo frameworks in a bid to improve market liquidity

# New Mandate

CACEIS has been selected to provide securities lending services to Munichbased Orca Capital for Orca's global securities and bonds trading business

# Brexit Reaction

The UK has officially pulled the trigger on Article 50. What should securities finance be doing to prepare?

# Data Analysis

Short sellers are targeting Hong Kong-listed H-shares that trade at a premium to mainlandtraded A-shares

# Asset Management

A code to standardise disclosure for charges and transaction costs has recommended specific treatment for securities lending

# Monetary Policy

Strong EU-wide economic growth means the ECB should finally begin unwinding its "very loose monetary policy", according to the president of the German Federal Bank

# Product Insight

Guy Usher explains what Condor Alternative Legal Solutions can do at a time of regulatory upheaval

# Industry Appointments

Comings and goings at Goldman Sachs, Northern Trust and FundRock, plus ISLA announces two speakers for its conference

would mean MTS would account for less than the proposed merger with Deutsche Börse, in 10 percent of its overall gross income.

In a statement, LSEG disputed the notion that these measures were inadequate and criticised the decision to block the merger.

The statement said: "LSEG does not agree with the view that a business of LCH SA's scale would not be a viable stand-alone competitor without the concurrent sale of MTS."

It went on to say that the package put forward was "clear cut, viable, and addressed the commission's competition concerns". While the statement affirmed LSEG's confidence as a Joachim Faber, chairman of the supervisory standalone business, it also said: "LSEG believes board of Deutsche Börse, said: "The prohibition

combination with the LCH SA remedy, would have preserved credible and robust competition in all markets. This was an opportunity to create a world leading market infrastructure group anchored in Europe, which would have supported Europe's 23 million small and medium-sized enterprises and the development of a deeper capital markets union."

Deutsche Börse also said in a statement that it "regrets the decision taken", and will now focus on other initiatives, including its Accellerate growth strategy.



# Working hard to discover hidden specials



Leading Finnish Securities Finance Boutique

- Securities Lending
- Single Stock Futures
- REPO
- Financing
- Emerging Markets

# Malaysia mulls short selling expansion

Kuala Lumpur | Reporter: Drew Nicol



The Central Bank of Malaysia is considering expanding the country's short selling and repo frameworks in a bid to improve market liquidity.

In a recent roundtable hosted by the central bank's financial markets committee, 30 delegates representing domestic and institutional financial entities discussed the health of the country's bond market.

Proposals were tabled for further expansion of the short selling framework to include bonds, as well as increasing participation in the repo, bond swap and interest rate swap markets.

In a statement on the discussion, the Central Bank of Malaysia said: "The further development of onshore hedging will complement the liquidity in the secondary market, particularly on the longer end of the yield curve."

The group also examined using repos as an alternative liquidity management tool and funding instrument for financial institutions.

The annual trading volume has been growing since the Central Bank of Malaysia liberalised short selling and reverse repo operations in 2015. The trading volume of repos averaged MYR 195 billion (USD 44.18 billion) per annum since 2012. According to the central bank, the roundtable highlighted the need to review existing regulatory frameworks to allow more diverse participants in the repo market.

Adnan Zaylani Mohamad Zahid, assistant governor at the Central Bank of Malaysia, said: "The next phase of development of the onshore bond market requires support and commitment from issuers, investors and market makers to improve liquidity, add breadth to financial market and support issuances for government and corporate bonds"

"The focus should be on diversifying the investor base, having a stable composition of investors and increasing transparency that will enhance market stability."

is a setback for Europe, the capital markets union and the bridge between continental Europe and Great Britain. A rare opportunity to create a global market infrastructure provider based in Europe and to strengthen the global competitiveness of Europe's financial markets has been missed."

Carsten Kengeter, CEO of Deutsche Börse, added: "Deutsche Börse is well-positioned on a stand-alone basis to compete at a global level with other market infrastructure players."

"We will continue to pursue our growth strategy, to strengthen our innovation capabilities and to even better serve market and customer needs. Through this strategic approach we want to create added value for our clients and shareholders and contribute to the positive development of Frankfurt as financial centre."

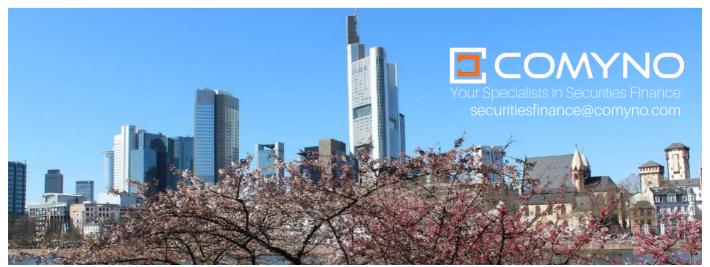
### **Liquidity aims of CMU face obstacles**

EU legislators should open up UCITS fund securities lending and pay closer attention to the lending of government bonds to meet its liquidity targets when developing the capital markets union, the International Securities Lending Association has said.

Responding to an ongoing European Commission consultation on the capital markets union, ISLA said there is an increasingly disproportionate imbalance between securities held by UCITS funds that are available for lending and securities actually on loan, "showing major untapped potential for improving liquidity in the market".

The continued developing trend of government bonds, in particular EU government bonds, being used in securities lending transactions also shows potential for rising risks of a liquidity squeeze in those instruments, which could affect EU governments' costs of funding, ISLA warned.

ISLA blamed the availability-utilisation imbalance on particular UCITS directive





provisions, such as those that favour the use of title transfer arrangements in respect of any collateral received from borrowers, forcing them to look for alternative sources of supply when they prefer to pledge.

"This also means that UCITS cannot consider any central clearing models for securities lending or repo transactions, which often rely on pledge structures. It seems strange that the regulatory drive to move to central clearing is currently closed to these institutions."

ISLA summarised: "From a market liquidity and broader market stability perspective, although the supply of assets made available for lending from UCITS funds remains broadly unchanged at circa €6.6 trillion, the demand for these assets has dramatically fallen since 2014.

"This means there are fewer securities available in the market to cover potential settlement fails and to support market making and efficient hedging of risk."

The European Commission should review those elements of the UCITS directives that restrict these funds' ability to fully engage with securities lending, ISLA recommended.

The situation with government bonds is more complex, but boils down to demand increasing as supply has fallen, with ISLA warning: "Should this trend persist (and notably as further liquidity requirements, such as the net stable funding ratio, are implemented), EU government bond markets could experience significant stress."

"From a capital markets union perspective, and in particular for smaller member states, we believe it is essential for Europe to have liquid and sustainable government bond marketseven more so post-Brexit."

"Therefore, in addition to the important work that the commission is coordinating on corporate bond market liquidity, we encourage the commission to consider conducting a similar effort for EU sovereign bond markets."

to analyse potential upcoming liquidity stresses in the EU government bond market.

### **Deutsche AM cuts collateral margins**

Deutsche Asset Management has requirements for its db X-tracker exchangetraded funds.

Collateral margins for common stock and corporate bonds dropped from 110 percent to 105 percent for both collateral types, as of 22 March.

where BNY Mellon is acting as triparty.

In a note to clients, Deutsche Asset Management

US short sellers are yet to capitalise on the large rise in credit defaults in the auto loan Deutsche Bank UK chief Garth Ritchie reportedly and car manufacturing industries, according to IHS Markit.

In a research note on the uncharacteristic lack of activity, analyst Simon Colvin revealed that US subprime loan defaults recently climbed to the highest level since the financial crisis, but demand to borrow related stocks did not respond.

"Short sellers have proved to be some of the canniest investors when it comes to getting ahead of a large rise in credit defaults."

"Be it the energy slump last year or the real estate crash of the last decade, any surge in default rates from an industry over reliant on credit is sure to draw more than its fair share of shorting activity," Colvin explained.

IHS Markit data showed that the majority of short interest that did exist was concentrated in the smallest of the three listed auto loan originators, such as Credit Acceptance.

ISLA recommended setting up an expert group "The recent spike in defaults hasn't sparked much interest from short sellers as the demand to borrow Credit Acceptance shares has remained range bound between 10 percent and 12 percent of its shares outstanding for the last 12 months," Colvin added.

securities lending collateral margin Short sellers also failed to cash in on the Ford's poor quarterly results, as demand to borrow its shares fell by more than 80 percent following a peak last summer.

#### **Deutsche Bank defies Brexit fears** with plans for new HQ in London

The new requirements only apply for transactions Deutsche Bank has signalled its commitment to staying in the UK post-Brexit by entering into negotiations over a new headquarters in London.

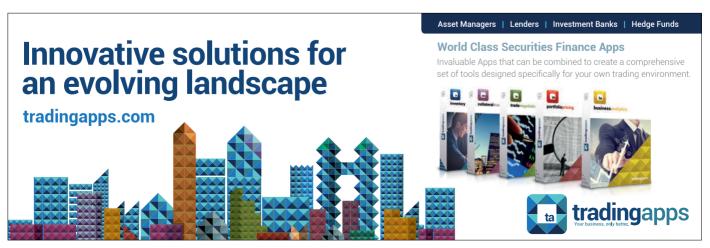
clarified that no costs related to this policy Staff were reportedly told on 23 March change will be borne by db X-trackers investors. that the German bank would remain in the UK following the country's exit from in the Subprime default spike lacks interest EU in 2019 and move to a new building at 21 Moorfields.

> said the move, scheduled for 2023, "underlines the bank's commitment to the City of London", where it currently employs more than 7,000 people across a dozen or more sites.

> Site owner Land Securities confirmed 21 Moorfields is undergoing redevelopment, with demolition of the site's current buildings to be completed shortly, although it was reluctant to confirm that any pre-let deal with Deutsche Bank had actually been agreed.

> The property company commented: "Land Securities is also in discussions Deutsche Bank regarding a pre-let for the development which would require alterations to the design of the building above ground. These negotiations will take several months and there is no guarantee they will lead to a transaction."

> Goldman Sachs was the last high-profile bank to confirm it would move jobs away from the





... and climbing.

# A global player in asset servicing...

Offering leading value in investor services demands constant evolution. At CACEIS, our strategy of sustained growth is helping customers meet competitive challenges on a global scale. Find out how our highly adapted investor services can keep you a leap ahead.

CACEIS, your comprehensive asset servicing partner.









UK and create a stronger presence in mainland Europe following Brexit. It did point out that these are contingency plans and didn't confirm any specific details.

# **Lending gives iShares ETF the edge**

Revenue generated from the securities lending programme of the iShares ETF has allowed it to be one of US investment research firm Morningstar's "highly rated exchange-traded funds (ETF)".

The ETF, which tracks the Bloomberg Barclays Euro Government Inflation Bond Index, is physically replicated and levies a slightly higher ongoing charge of 0.25 percent.

In a research note on the effect of rising EU inflation on ETFs, Morningstar said: "At first sight, the fee looks a bit toppy."

"However, its tracking difference has routinely come in below the ongoing charge, partly thanks to revenues generated by securities lending."

The iShares ETF lent out an average of 28 percent of its assets for a net return to the fund of 4 basis points last year.

The research firm noted that "inflation in the eurozone has spiked markedly in the space of

a few months", which adds to the attractiveness The lack of transparency will remain until of ETFs and traditional index funds that can the reporting obligation under the Securities provide exposure to the market of eurozone Financing Transactions Regulation (SFTR) inflation-linked bonds.

#### ESMA still unable to quantify haircut "Until SFTR data becomes available, the market risk, says report

The use of haircuts in EU securities finance markets can "contribute to procyclicality and financial instability by reinforcing asset price movements", according to the European Securities Markets Authority (ESMA).

In a report on the risks faced by the EU financial markets, haircuts in securities finance The methodologies for calculating haircuts can transactions markets was flagged as a potential vulnerability to financial stability.

trading bilaterally."

the evolution of market conditions, and can contribute to procyclicality and financial instability by reinforcing asset price movements."

The EU regulator also warned that "the data available on haircuts is sparse and little is known of current market practices".

begins in the course of 2018.

implementation and calibration of policy instruments run the danger of being based on partial or inconclusive empirical evidence."

"This would increase the risk of unintended consequences and could reduce the probability of achieving financial stability objectives in the context of haircuts."

be qualitative, quantitative or a combination of

ESMA said: "Haircuts are helpful risk According to ESMA, quantitative methodologies management tools, but haircut levels are also tend to be used more frequently in repo part of the negotiation between counterparties markets, possibly reflecting the relative importance of banking counterparties. Quantitative methodologies sometimes "Haircuts may thus change over time to reflect involve back-testing or regular stress-testing using different scenarios.

> Collateral and counterparty analysis are the two key components used to determine haircuts. Counterparty credit risk plays a role prior to the transaction, in deciding whether or not to trade, and during negotiation on the terms of the trade.



# See things from a position of advantage

Are you using Spire™, the industry-leading scalable securities finance platform?

Get an unobstructed view of the financial landscape to move quickly, make informed decisions, and reduce costs

- Agency Lending
- Stock Locates, Loans, and Borrows
- Collateral Management and Optimization
- Cash Management

#### Spire delivers proven advantages-

- Improve risk management and control
- Accelerate workflows
- Achieve major operational efficiencies
- · Make faster trades

Add Spire to your technology array. As a comprehensive, fully-integrated front-, mid-, and back-office solution Spire's architecture integrates with your preferred technology choices consolidating workflows and beautifully interlacing with proprietary systems.

To learn more visit us online at www.stonewain.com or call (908) 508-0600 today.

400 Connell Drive, Suite 5300 | Berkeley Heights, New Jersey 07922

Stonewain Systems Inc. is an independent provider of world class software and solutions for the securities finance industry Founded in 2009 by industry experts, Stonewain has emerged as one of the fastest growing software provider in this field. Our proven product platform, reliable services, and innovative solutions serve some of the leading players in the securities finance industry



# Lombard Risk Collateral Management Solutions



Manage assets effectively and reduce risk by automating manual processes with Lombard Risk's collateral management solutions.



# **COLLINE**

Enterprise-wise, end-to-end, cross-product collateral management and clearing.



# **AgileCOLLATERAL**

'Out of the box' collateral management in the cloud.
Light touch, but not light weight.



Full functionality, yet totally flexible.



# Investment Association: Keep to the code



A UK asset management-backed industry code "Where lending arrangements exist between to standardise disclosure for charges and the client and custodian with no involvement transaction costs has recommended specific treatment for securities lending to meet national and European regulatory requirements.

The Investment Association launched a public consultation on the standardisation of disclosure for charges and transaction costs on 27 March.

of charges and transaction costs using a consistent approach across the market and in line with regulatory requirements", including those set down in the Packaged Retail and Insurance-based Investment Products Regulation, second Markets in Financial Instruments Directive and the UK's final rules for disclosure in workplace pensions, known as FCA CP16/30.

Under the proposed code, any earnings from securities lending that are not paid to a unit-linked fund should be treated as a cost and disclosed as such, as should any other payments to agent lenders.

"The disclosure should enable the client to understand the total revenue generated and the proportion of the total they actually receive. The beneficiaries of the revenue sharing arrangements should be identified."

of the manager, any reporting should be provided to the client directly by the custodian without involving the manager."

Jonathan Lipkin, director of public policy at the Investment Association, said: "The new code provides for the first time a common framework for enhanced disclosure across investment products and services. Its code "provides a blueprint for the reporting It is a major opportunity to consistently define and provide data on charges and transaction costs."

> He added: "The Investment Association would like to work with the FCA to seek regulatory recognition for the new Code in the Financial Conduct Authority's Conduct of Business Sourcebook.'

> "This consultation is designed to encourage feedback from industry, consumer, government and regulatory bodies on the proposed approach ahead of the code's final implementation and we welcome views from all stakeholders.'

The closing date for consultation responses is 19 May.

A final set of proposals will be published in 03 2017

#### OCC clearers due \$47m refund

OCC has confirmed that its next instalment of refunds and dividends will delivered later this year.

Clearing members of OCC are due a refund of approximately \$46.6 million, while a dividend of roughly \$25.6 million will go to stockholder exchanges, according to OCC.

The clearinghouse clarified that these payments would be made "sometime in the third quarter of 2017".

OCC executive chair and CEO Craig Donohue said: "These actions taken under our approved capital plan are consistent with the operative fee, refund, and dividend policies approved by the US Securities and Exchange Commission and align with regulatory expectations."

#### SEC to move US to T+2

The US has moved to the shorter settlement cycle of T+2, after the Securities and Exchange Commission (SEC) formally introduced widely expected rule amendments.

The amendment of Rule 15c6-1(a), which was introduced on 22 March, is designed to enhance efficiency, reduce risk, and ensure a coordinated and expeditious transition by market participants.

Broker-dealers will be required to comply with the amended rule from 5 September, as recommended by the SEC's industry steering committee. From that date, all securities sales contracts must assume a T+2 settlement cycle unless otherwise expressly agreed to by the parties at the time of the transaction.

The rule change includes transactions for stocks, bonds, municipal securities, exchangetraded funds, certain mutual funds, and limited partnerships that trade on an exchange.

Members of the SEC's industry steering committee, including the Depository Trust &

# Joint SFTR Reporting Solution A new standard for Interoperability

sftr@pirum.com | sftr@ihsmarkit.com







# The power of partnership



# Prime Finance

# Choose a partner who can help you succeed today and grow for tomorrow

At Wells Fargo Securities, we recognize that a partnership is an investment from both parties. That's why we are committed to developing a long-lasting relationship to support your current financing and operational needs, as well as your growth strategies for the future.

Our Institutional Investor Services group supports a broad range of alternative asset managers, from emerging to large institutional funds, and provides the financial, operational, and technical resources needed for success in a rapidly evolving marketplace.

- · Prime brokerage, margin finance, and securities lending
- Custody and clearing services
- Fund administration
- Middle- and back-office services

- Capital introductions
- Futures execution
- Exchange-traded and OTC derivatives
- Business consulting

Discover what a partnership can really be.

Contact us to learn more at wellsfargo.com/prime.

Wells Fargo Securities is the trade name for the capital markets and investment banking services of Wells Fargo & Company and its subsidiaries, including but not limited to Wells Fargo Securities, LLC, a member of NYSE, FINRA, NFA and SIPC, Wells Fargo Prime Services, LLC, a member of FINRA, NFA and SIPC, and Wells Fargo Bank, N.A. Wells Fargo Securities, LLC and Wells Fargo Prime Services, LLC are distinct entities from affiliated banks and thrifts. © 2016 Wells Fargo Securities, LLC. All rights reserved. WCS-2676797

Clearing Corporation (DTCC), were quick to praise the commission on the amendment.

In a joint statement on the rule change. the committee said: "Shortening the time it takes to settle trades from the current three-day cycle, known as T+3, to T+2 will provide significant benefits to investors and market participants."

"A shorter settlement timeframe will reduce credit, market and liquidity risks, promote financial stability, and align the US with other T+2 settlement markets across the globe."

DTCC noted that, given the lower levels of risk associated with a shorter settlement cycle, the move will reduce the average daily capital requirements for clearing trades through DTCC's National Securities Clearing Corporation (NSCC) by 25 percent, or some \$1.36 billion.

Murray Pozmanter, head of clearing agency services and global operations and client services at DTCC, stated: "We are pleased to see the SEC take important action to align the US settlement cycle with other key markets around the globe. We commend acting chairman Michael Piwowar and commissioner Kara Stein for their dedication and leadership on this issue."

"This critical step will ensure that market standard, more can and should be done. At participants are working towards a common goal, which will ultimately reduce risks and costs for the benefit of the industry."

Stein, speaking ahead of the vote on the adoption of the T+2 amendment, of which Hedge funds open to fee cuts she was a central player, praised the initiative to tackle counterparty risk, but concluded Hedge funds are slashing fees to woo back that, due to the technology that now exists in investors and recover from significant capital financial markets, trimming one day from the outflows in 2016. standard cycle should only be considered a stop-gap solution.

up with technology developments in the retaining investor capital [by fund managers] to world around us. The current settlement cycle standard of three days after a trade is woefully behind the times," said Stein.

"Currently, standards vary around the globe, but many intend to spend more on marketing in most are moving to shorter settlement cycles."

Stein also recommended a new study be completed into what "further improvements" could be made.

The results of the study are due within three 37 percent would reduce their management years of the T+2 compliance date.

"While movement to a T+2 standard settlement A further 26 percent said they are not willing to cycle is an improvement from the current T+3 reduce fees at all.

this very moment, technological, operational, and communications improvements exist that could enable T+1 and end-of-the-day settlement cycles." Stein added.

The results of a Pregin survey of 276 hedge fund managers taken in November 2016 and "Today's amended rule is an attempt to catch released this week found "fundraising and be significant challenges".

> As a result, three-quarters of those surveyed stated they are willing to reduce their fees, and the year ahead in a bid to overcome investor scepticism about the value of investing in hedge funds, according to Pregin.

> The data revealed that 10 percent of respondents are considering cutting performance fees, while fees, and 27 percent are open to reducing both.





Proven and reliable solutions to manage and automate your entire securities finance business



Innovative solutions for enterprise-wide collateral management, trading and optimization



A suite of managed services to help reduce the total cost of ownership of your securities finance and collateral solutions



Access to global intraday securities lending market data and insightful analysis



FIS and the FIS logo are trademarks or registered trademarks of FIS or its subsidiaries in the U.S. and/or other countries. @2016 FIS or its subsidiaries in the U.S. and/or other countries.





We are the perfect choice when it comes to prime finance. Our central Prime Finance Desk will deliver a bespoke solution that is sure to lead you to your desired goal in the shortest time. Nowhere else will you find more expertise than on +41 (0)44 293 62 or at primefinance@zkb.ch.



# CACEIS chosen to provide securities lending services to Munich-based Orca Capital

Munich | Reporter: Drew Nicol



CACEIS has been selected to provide securities lending services to Munich-based Orca Capital for its global securities and bonds trading business.

The securities lending services come as part as part of a wider mandate for CACEIS to provide cash equity clearing and settlement services.

The new partnership began at the end of 2016.

Wolfgang Burckhardt, managing director at Orca Capital, said: "We were keen to engage a local, German-speaking service provider with a flexible client-centric approach and responsive support teams."

partnership, and are confident that CACEIS's and international clients."

expertise in cash equity clearing and asset servicing will benefit our company."

"The high levels of straight-through processing, combined with global market knowledge, meet our requirements in terms of speed and efficiency of securities transaction processing," Burckhardt added.

Holger Sepp, member of the management board of CACEIS in Germany, commented: "We are very pleased to be working with Orca Capital, which is active on the world's leading stock markets.

"CACEIS offers market-leading cash equity clearing services out of its group servicing center in Germany. We are delighted to count "We look forward to strengthening this initial Orca Capital among our many large national When questioned about key drivers of market change in 2017, performance and investor demands for more favourable fees were cited by 73 percent and 64 percent of fund managers. up from the 33 percent and 28 percent that highlighted these factors as key in 2016.

Almost most half of fund managers said it was harder to raise capital in 2016 compared to 2015, and 36 percent said that it was harder to retain assets.

Amy Bensted, head of hedge fund products at Pregin, said: "Investor dissatisfaction shows no signs of abating in the early part of 2017, and it is clear that addressing investor pressure around performance and fees will be the key challenge for hedge fund managers in the year ahead."

Managers will be looking to build on the threeyear high returns of 7.3 percent seen in 2016 to restore confidence in the asset class as a whole. revive investor sentiment and begin reversing the trend of outflows from hedge funds.

Bensted continued: "Although investors show high levels of concern about the short-term performance of the industry, hedge funds have proved their worth in the portfolio of institutional investors on a risk-adjusted basis over the long term."

"Investors have also indicated that they want to see further reductions of hedge fund fees, and it seems as though managers are increasingly looking to provide them."

"Firms that can generate healthy returns for their investors and meet concerns over fees could truly set themselves apart from their peers in 2017."

#### **Northern Trust retains Aus mandate**

Northern Trust has received a new mandate from the Australian government employee and Defence Force pension fund to perform custody and related investment administration services, including securities lending.







# NATIXIS AWARDED 2016



**Most Innovative Equity Borrower\*** 

Best Equity Borrower Globally, in EMEA, Asia and Americas\*\*

Global Investor/ISF - Equity Lending Survey 2016 \*group 2 \*\*group 2 rated by group 2

For more information, please contact

Dennis Shikar, Managing Director, Head of Equity Markets Americas & Global Head, Client Strategies Group, Equity Finance

Tel.: + 1 212 891 1830 - dennis.shikar@us.natixis.com

www.natixis.com



The pension fund, known as the Commonwealth Superannuation Corporation (CSC), represents AUS 40 billion (USD 30.6 billion) of assets and has retained Northern Trust as its primary asset manager and supplier of capital market services since 2011.

CSC manages 11 superannuation schemes and provides superannuation services.

The renewed mandate marks the latest push by Northern Trust into the Australian market after it established a second Australian office in Sydney.

The bank also acquired institutional equity brokerage Aviate Global in 2016.

Madeleine Senior, managing director of Northern Trust for Australia and New Zealand, said: "At Northern Trust, we work in partnership with all our clients to deliver the highest quality solutions to the ever-evolving requirements and challenges they are facing. Our global custody platform ensures our client's assets are well protected and our superannuation fund clients are positioned to meet the changing political, economic and regulatory challenges."

"Equally, as our Australian superannuation fund clients grow their relationships with us we have expanded our capital markets service management and regulatory change."

offering to include securities lending, foreign Pension funds embrace alternatives exchange capabilities and brokerage. CSC values Northern Trust's flexible and scalable UK public sector pension funds are jostling to global investor services and we are delighted to have the opportunity to extend our long and rewarding relationship together."

CSC CEO Peter Carrigy-Ryan added: "CSC regards its relationship with its custodian as a strategic business relationship, and following a full market review, we are proud to continue our relationship with Northern Trust."

global best practice in investment operations. This endorsement supports CSC's strategic efficiency, robustness and transparency."

Asian Securities Lending Conference/Risk overall allocation". Management Conference in Seoul in March, Natalie Floate of BNP Paribas, said: "In State Street's data also highlighted a 13 percent Australia, we are seeing a change in approach increase in overall scheme assets, bringing and appetite for securities financing products the total to £251.8 billion. Overall exposure to from superannuation funds. This has been driven by the general return to focusing on fund performance after several years in Andy Todd, head of UK pensions and banks, which the agenda has been dominated by risk

expand their alternatives exposure as a way to diversify their portfolios ahead of the launch of the Local Government Pension Scheme (LGPS) pooling project in April 2018.

A State Street-sponsored report into pension scheme asset allocation revealed a 61 percent spike in exposure to alternatives among the 89 public funds participating in the LGPS.

"Over the past five years, we have worked A further £34.7 billion in assets were given over closely to ensure we collectively raise the bar for to fixed income, leading to a 31 percent increase in those business lines.

investment operational goals of automation, The report explained that "traditional assets classes such as equities and fixed income remain core holdings for these funds with Commenting on the growth of Australia's equities accounting for 48 percent, and fixed securities lending market ahead of the Pan income accounting for 14 percent of their

equities went up by 9 percent to £251.8 billion.

asset owner solutions for State Street, said: "Mounting costs and pressures lower-for-

# **EXPERTS IN:**

SECURITIES LENDING

RISK MANAGEMENT

**CLIENT SERVICING** 

✓ ALL OF THE ABOVE

**ACHIEVE GREATER** 



To learn more, visit northerntrust.com/securitieslending

ASSET SERVICING \ ASSET MANAGEMENT \ WEALTH MANAGEMENT

DIRECTED TO PROFESSIONAL CLIENTS ONLY. NOT INTENDED FOR RETAIL CLIENTS. FOR ASIA-PACIFIC MARKETS, THIS MATERIAL IS DIRECTED TO INSTITUTIONAL INVESTORS, EXPERT INVESTORS AND PROFESSIONAL INVESTORS ONLY AND SHOULD NOT BE RELIED UPON BY RETAIL INVESTORS.

© 2016 Northern Trust Corporation, 50 South La Salle Street, Chicago, Illinois 60603 U.S.A. Incorporated with limited liability in the United States. Products and services provided by subsidiaries of Northern Trust Corporation may vary in different markets and are offered in accordance with local regulation. For legal and regulatory information about individual market offices, visit northerntrust.com/disclosures. Issued by Northern Trust Global Services Limited.

# We See Opportunities. You Get to Take Them.

Explore new ways to optimize your cash and collateral with BNY Mellon Markets.











BNY MELLON

FINANCING | LIQUIDITY | COLLATERAL

Products/services are provided in various countries by subsidiaries or joint ventures of The Bank of New York Mellon Corporation (and in some instances by third parties) that are authorised and/or regulated within each jurisdiction, under various brand names, including BNY Mellon. Not all products and services are offered in all locations. The terms of any product or service, including without limitation any administrative, valuation, trade execution or other service, shall be determined by the definitive agreement relating to such product or service and subject to the relevant disclaimer for such product or service. This information is for general reference purposes only and does not constitute legal, tax, accounting or other professional advice nor is it an offer or solicitation of securities or services or an endorsement thereof in any jurisdiction or in any circumstance that is otherwise unlawful or not authorised. Your ability to use these services is subject to a wide variety of applicable regulations and to the oversight of relevant regulations in different territories and/or jurisdictions. You should obtain your own independent professional advice (including financial, tax and legal advice) before agreeing to use the various services referenced herein. ©2016 The Bank of New York Mellon Corporation. All rights reserved.

# German Federal Bank president calls for review of ECB bond purchase policy

Munich | Reporter: Drew Nicol



Strong EU-wide economic growth means the European Central Bank (ECB) should finally begin unwinding its "very loose monetary break-down completely during a 'poorly' timed policy", according to the president of the event or moment of market stress." German Federal Bank.

German Federal Bank president Jens Weidmann, who is also chairman of the board of the Bank for International Settlements, described the ECB's public sector purchase programme, which is currently buying up €80 billion worth of government bonds per month, as "a pure emergency instrument, for example, to avert deflation".

The current programme will be maintained until the end of March, at which point the monthly target will drop to €60 billion, until the end of December 2017.

"One thing seems to me to be guite clear in view of the current prognosis: we are now a long way from a deflation, ie, an expectation-driven downward spiral in which wages and prices are mutually profound. I have always regarded this fear as exaggerated in the past," stated Weidmann in a recent speech at the Rotary and Lions Club in Lörrach, Germany.

"The extensive purchase of government bonds blurs the dividing line between monetary policy and fiscal policy. Central banks in the euro area have now become the largest creditors of the member states. I consider this to be problematic in several respects."

The call for a review will be welcomed by the EU's beleaguered repo market, which has suffered from increasing severe month- and year-end liquidity cliff edges.

Speaking in response to Weidmann's speech, Roelof van der Struik of PGGM Investments, the second largest pension fund in the Netherlands, said he was less optimistic about the negative unintended effects of the combination of regulation, monetary policy and purchasing programme.

"The repo market may not be broken, but it is clear that it is not in good health and could

"There seems to be two main drivers for this: capital rules impeding/de-incentivising banks to provide repo market liquidity, and poor liquidity in the bond market due to quantitative easing." Van der Struik continued: "This translates into key liquidity risk and could result in, for example, pension funds unable to meet cash collateral calls while owning more than enough high-quality liquid assets."

market, the International Capital Market Association (ICMA) didn't mince its words when it described the extreme volatility and dislocation during a year-end liquidity crunch in 2016.

ICMA's European Repo and Collateral Council has warned: "[The repo market stress] could heighten risks related to banks' and firms' ability to meet margin calls, which in turn could have systemic consequences."

The council described how a perfect storm of post-crisis regulation, the financial policy of central banks, along with other global market trends, are "very much acting in confluence to precipitate the perfect storm".

Weidmann touched upon a similar theme later in his speech, stating: "One thing should also be clear to us: as the duration of the ultraloose monetary policy increases, the intended effects diminish, while the undesirable side effects become more and more visible. This includes not only the risk of unsolicited state finances. Low interest rates can also pose a risk to financial stability.

"Thus, low interest rates and unconventional monetary policy can increase the risk in some financial market segments or in the real estate market," Weidmann said.

longer yields have led pension fund investment committees to seek 'higher vielding' assets to assist them in meeting their strategies investment targets."

JR Lowry, head of State Street Global Exchange EMEA, added: "LGPSs are in a period of extreme change and technology will be the next stage of their evolution."

#### FCA sheds light on MiFID II rules

The UK's Financial Conduct Authority (FCA) has published near-final rules on its implementation of the second Markets in Financial Instruments Directive.

In a policy statement on the implementation, the FCA clarifies some of its requirements around data reporting service providers as a category of firm, reporting requirements and position limits for commodity derivatives.

The statement also outlines system and control requirements for firms providing MiFID investment services, and clarifies portfolio management as an investment service under the directive.

The FCA plans to finalise the rules in another statement due to be released in June, however, the regulator specified that any firms affected by the changes to the implementation plans should apply for authorisation, or a variation of permission, now.

Otherwise, such firms risk being prohibited from operating in the UK market after 3 January 2018, when the directive comes into effect.

Christopher Woolard, executive director of strategy and competition at the FCA, said: "MiFID II introduces substantial and wide ranging measures designed to improve investor protection and promote market integrity."

"Some firms will need to be authorised for the first time, others will need to vary their current permissions."

"It is critical that those firms submit their applications now. The FCA does not expect to make any significant changes to these rules before they are finalised in June this year, and therefore firms should not delay."

As a directive, MiFID II is prescribed at EU level, laying out particular aims and requirements. The rules are transposed into law in each EU member state, allowing local regulators some flexibility as to the method of implementation.

> Do you have a story we should cover? Let us know via: drewnicol@securitieslendingtimes.com



With the increasing velocity of change, the difference between who succeeds – and who merely survives – will be defined by clear thinking, quick decisions and rapid reflexes. This is where SIX Securities Services comes in.

As one of Europe's few truly international post-trade service providers, we have learned to adapt to rapidly changing landscapes, carve out our own innovative path and deliver industry-recognised performance. The result is satisfied customers who enjoy having us to help steer them to success. **Solutions for the future. Now.** 





# **UK kicks off Brexit with activation of Article 50**

# What should securities finance be doing to prepare?

Article 50 and commenced the two-year directives designed in Brussels. negotiation process that will end in its exit from the EU.

With the activation of Article 50 of the Treaty of Lisbon, EU legislators are convening to decide what positions they will take on a range of issues, from the rights of EU citizens in the UK to financial services passporting.

The Article 50 letter, which was signed by UK Prime Minister Theresa May on 28 March, was handed to Donald Tusk, president of the European Council, at lunchtime on 29 March.

May, addressing the UK House of Commons immediately after the UK's Article 50 letter was hand delivered to Tusk, said: "This agreement should allow for the freest possible trade in goods and services between Britain and the EU's member states It should give British companies the maximum freedom to trade with and operate within European markets-and let European businesses do the same in Britain. But I want to be clear. What I am proposing cannot mean membership of the single market."

and the UK's Brexit team are expected to commence soon, with guidelines circulating as to what position the EU 27 will take on key issues. The process can last no more than two years, unless the European Council approves an extension.

many aspects of UK legislation intertwined important decisions about how they will transactions." SLT

UK ministers will have to negotiate the terms of the exit from the EU, lobby for and begin discussions about a new trade deal with the 27 remaining member states, do the same with every other country around the world, and begin reforming its own laws. The mooted Great Repeal Bill will preserve EU law in UK legislation in one fell swoop, although this is still subject to parliamentary scrutiny and controversy surrounding how This includes a need "for market participants much power it will give ministers to tear up the statute book.

A leaked copy of the European Council's negotiating guidelines suggested that the so-called 'divorce' arrangements will have to relationship can be made.

of Article 50, Andrew Dyson, CEO of for firms with an uplift in activity moving to International Securities Lending Association, said: "Following the triggering of Article 50, we remain mindful of the Huertas and Schaffelhuber added: "A lot will potential effects on our industry and member firms."

emphasised how our legal constructs and routine operating procedures would remain post-Brexit position as a 'third-country'." unaffected by the vote in the short term and that remains the case today."

The UK has officially pulled the trigger on with or underpinned by regulations and be organised in a post-Brexit world. In that regard we remain opened minded in terms of how we respond to those challenges and will work with our members and regulators as the landscape changes."

> For the securities finance industry, Brexit "may mean a rethink on how to structure, book, execute and report transactions", according to Michael Huertas and Kai Schaffelhuber of Allen & Overy in Frankfurt.

> to remain cognisant on how the uncertainty that Brexit brings will continue to affect their business and those of their counterparties. This generally merits advance planning."

"Whilst it is inconceivable that the appeal be settled before any decisions on a future of English law, as an international public utility in financial market transactions will diminish, the process of reassessing the Speaking on the eve of the activation location of activity has become a key topic the eurozone."

also hinge on how the EU views the concept of regulatory equivalence, a concept that is itself under review, and whether a post-Great Official negotiations between the EU "After the vote to leave on 23 June 2016, we Repeal Bill in the UK will be able to meet the equivalence standards of the EU in its new

"This is possibly the case even if large parts of EU legislation relevant to the securities Dyson said: "However, as the process of finance sector are retained, or subjected, negotiations to leave the EU develops we as is more likely, to carve-outs that grant Membership of the EU is complex, with expect our member firms to be making exemptions for smaller firms or domestic









# we lead the way

OCC guides its customers safely and securely through a dynamic marketplace with the industry's most innovative risk management, clearing and settlement services. We're always on course.

OCC is the world's largest equity derivatives clearinghouse and a leading innovator in risk management solutions. As a Systemically Important Financial Market Utility, OCC provides market participants with industry leading efficiencies in the clearing and settlement of options and futures transactions. We strive to achieve the highest standards possible in everything that we do in order to promote financial stability and integrity in every market we serve.





# What does the Condor Alternative Legal Solutions platform offer clients?

At this time, we have three main product offerings under Condor Alternative Legal Solutions. First, we provide outsourced contract negotiations for both buy- and sell-side

participants. We do this using our offshore facilities in Belfast and Cape Town, along with the legal layer and quality assurance here in London. This aspect of our platform can provide overflow capacity or effectively take out existing headcount for a firm that is already doing this, but may be struggling with costs or space.

The second aspect of our offering is the often much larger scale documentation projects, which could range from a very simple Securities Financing Transactions Regulation (SFTR) outreach or an upgrade to contracts.

Recently, this has been very regulation-driven. For example, in the over-the-counter world, we've been involved in a project on the repapering of credit support annexes for the new margin rules, and we're bidding at the moment for some similar projects related to the second Markets in Financial Instruments Directive (MiFID II).

Finally, Condor offers data extraction and analytics, meaning taking various documents, identifying the key data points—for all the key stakeholders in a business—so that clients can reconcile documents internally to multiple systems and analyse them in a multi-dimensional way.

# Who are your target demographic for this product?

In terms of the size of our clients, there are clear economies of scale available. On trading documents, we are servicing tier-two banks who don't have their own service centres.

However, even large US-based investment banks are considering using our platform for additional support as their own teams are at capacity.

Large-scale out-reaches and data extraction lend themselves to tier-one institutions. It's the same with buy-side firms.

# What makes Condor stand out from the competition, specifically technology companies?

While a potential client could go directly to some of the business process outsourcing solutions that are already out there, there's quite a lot of in-house legal work involved in those for the firm, and at the end they still have to take all the responsibility for contract negotiations.

This means it's rarely a total solution, whereas we're providing a package service that includes the use of third-parties, but also our legal expertise.

Again, with the data extraction there are some technology solutions that can do this up to a point, but our clients are telling us that it still requires a lot of work at their end because they are not legal solutions, they're tech solutions.

Existing solutions are also not well equipped to create bespoke data models for documents that are not homogenous.

#### What were the drivers behind the creation of Condor?

It's really the sheer volume of this type of work compounded by a lack of technology for clients to deliver on these internally.

Additionally, the cost model of bringing in a traditional law firm to do this work would be far too high due to the scale of the projects. For example, we were talking to one client that is looking to re-paper its terms of business on the markets side in the context of MiFID II for 50,000 clients.

The sheer scale of the regulation that's being implemented at the moment and the tightening of timeframes for compliance means that we saw the demand for this product before we built it. Although we officially only launched in January we were already working on projects in 2016.

All of the main regulations are driving banks to make wholesale changes to documents and outreaches that they never had to do so quickly before. The timescale between final regulatory standards being completed to implementation is getting ridiculously small.

Luke Whitmore and I had been working on creating Condor since November 2015. We then brought in Christopher Georgiou last August to help with the platform's construction.

# Do you see Brexit as another reason for your product?

It depends on the client—Brexit is affecting a lot of people in very different ways. Part of the problem, which is similar to what we are seeing with MiFID II where the over-the-counter margin rules sucked out a lot of legal capacity until March, is that there are so many other issues immediately in front of people that it's quite hard to allocate resources to further off problems.

UK-based firms are thinking about how Brexit may affect their passporting of services onto the continent and what they will do if that becomes difficult, but it's hard to quantify a solution at this point because there are so many permutations.

#### Do you have plans to build the product out in the future?

There are non-financial regulations coming down the road that financial services haven't had to deal with before, or at least on this scale. We're already working on a new solution that focuses on the EU's General Data Protection Regulation. It's a non-core business line for Condor that has the same scale of outreach needed. Indeed, one of our clients that initially approached us for help on MiFID II-related challenges is now considering combining these two aspects as a single exercise. **SLT** 



Regulations are driving banks to make wholesale changes to documents and outreaches

Guy Usher, Partner, derivatives and structured finance **Fieldfisher** 

IN A CHANGING WORLD,

BY THE TIME YOU MASTER

THE GAME, THE RULES HAVE



# **ANTICIPATING YOUR BUSINESS ENVIRONMENT**

At Securities Services, we support your business in adapting to ever changing regulations. Our expertise across the globe ensures your assets are serviced effectively in over 100 markets.

www.securities.bnpparibas



The bank for a changing world

BNP Paribas Securities Services is incorporated in France as a Partnership Limited by Shares and is authorised and supervised by the European Central Bank (ECB) the ACPR (Autorité de Contrôle Prudentiel et de Résolution) and the AMF (Autorité des Marchés Financiers).

BNP Paribas Securities Services, London branch is authorised by the ACPR, the AMF and the Prudential Regulation Authority and is subject to limited regulation by the Financial Conduct Authority and Prudential Regulation Authority. Details about the extent of our authorisation and regulation by the Prudential Regulation Authority and regulation by the Financial Conduct Authority are available from us on request. BNP Paribas Securities Services, London branch is a member of the London Stock Exchange. BNP Paribas Trust Corporation UK Limited (a wholly owned subsidiary of BNP Paribas Securities Services), incorporated in the UK is authorised and regulated by the Financial Conduct Authority.

# Chinese arbitrage opportunities sprout anew

# Short sellers are targeting Hong Kong-listed H-shares that trade at a premium to mainland-traded A-shares. IHS Markit's Simon Colvin explains

Arbitrage opportunities that can be exploited by shorting Hong Konglisted H-shares, which trade at a premium to a mainland-traded A-share issued by the same company, disappeared in the days since the Hong Kong-Shanghai Stock Connect launched in 2014—but there are indications that the trade may be coming back to life.

Four H-shares now trade at a premium to mainland-traded A-shares issued by the same company. This marks a notable turnaround for arbitrageurs given that every single H- to A-share cross in our database traded at a discount in the weeks following the onset of the Hong Kong-Shanghai Stock Connect.

The resurgence of arbitrage opportunities in H-shares is only a symptom of a wider momentum swing. These stocks slid from commanding a 20 percent premium to A-share on average to trading at a 30 percent discount in the months surrounding the launch of the Hong Kong-Shanghai Stock Connect. That discount has since fallen by two thirds as H-shares are now trading at an 11 percent discount to corresponding A-shares on average. Most of this conversion can be attributed to the yuan's recent fall, which has driven up the value of H-shares relative to their mainland-traded peers.

The number of H-shares trading within 5 percent of their corresponding A-share peers has also jumped significantly in recent months, which could open up further arbitrage opportunities in the coming weeks should the rapid conversion seen recently overshoot. Whether any of the six H-shares, which trade within 5 percent of their mainland peers will

Anhui Conch Cement Co Ltd H to A shares ratio % Of Shares on Loan 170% 160% 150% 140% 130% 126% 110% 100% 90% -H to A shares ratio -% Of Shares on Loan 04/2012 04/2013 04/2015 Source: IHS Markit

trade at a premium remains to be seen, but the momentum is definitely on the side of the asset class as no H-shares commanded less than a 5 percent discount to their corresponding A-shares in early February.

#### **Anhui Conch Cement leads the way**

Short sellers have been more than eager to take advantage of this trend as the four relatively overpriced H-share listings have 7.1 percent of shares out on loan on average, which is over twice the average seen by H-shares.

Building supply firm Anhui Conch Cement, whose 15 percent H-share premium is the widest of the four, also attracts the most arbitrageurs as it has 14 percent of its shares out on loan, the most out of any H-share.

Arbitrageurs have benefitted handsomely from Anhui Conch's previously, as more than a quarter of the company's shares were out on loan back in 2014 when its H-shares went from commanding a 70 percent premium to trading at a 10 percent discount in a little over 12 months.

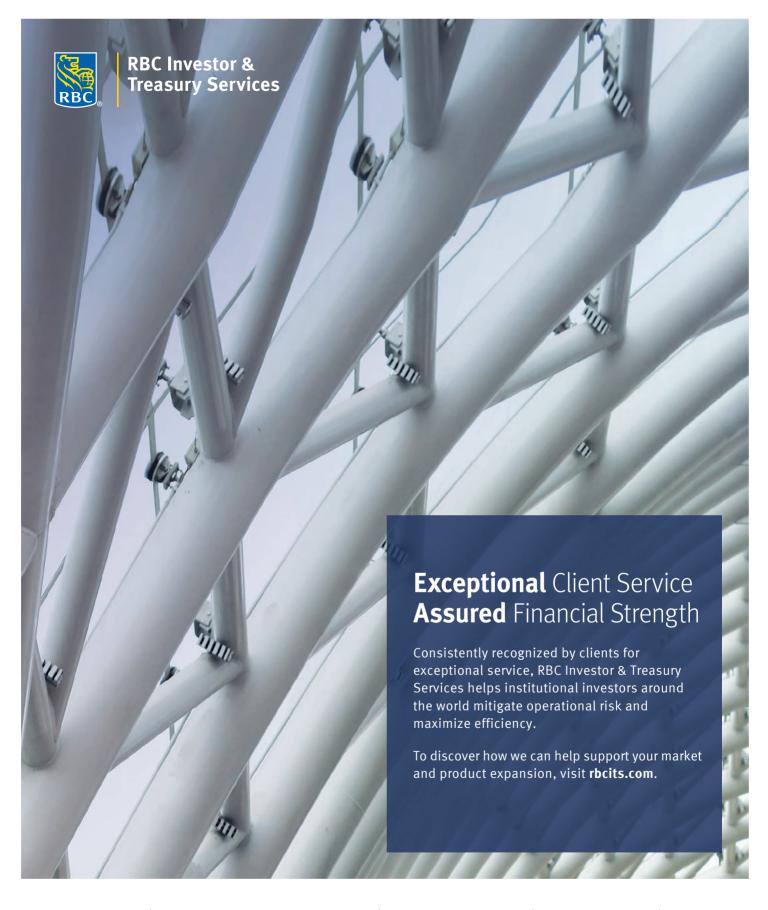
Engine manufacturer Weichai Power is also rapidly attracting arbitrageurs as the ratio between its H- and A-shares rose from 60 percent to 110 percent over the last two months. Short sellers jumped on the trend shortly after H-shares started to trade rich to their mainland-traded cousins and more than 11 percent of Weichai shares are now on loan to short sellers, the most since the days before the Hong Kong-Shanghai Stock Connect in 2014. **SLT** 





There are indications that the trade may be coming back to life

Simon Colvin, Analyst IHS Markit



Distribution Services | Securities Processing & Administration | Information Management | Transaction Banking | Optimization

RBC Investor & Treasury Services™ is a global brand name and is part of Royal Bank of Canada. RBC Investor & Treasury Services is a specialist provider of asset servicing, custody, payments and treasury services for financial and other institutional investors worldwide. RBC Investor & Treasury Services operates primarily through the following companies: Royal Bank of Canada, RBC Investor Services Trust and RBC Investor Services Trust and RBC Investor Services Trust operates through a branch authorized by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority. This material is not for distribution to retail clients as defined under the rules of the FCA. ② / ™ Trademarks of Royal Bank of Canada. Used under licence.



Securities Lending Times is present at all of the major securities lending conferences around the world. Make sure you pick up a copy of the latest issue

Finadium Investors in Securities Lending
Conference NY 2017

IIQA

**April 2017** 

3-4

finadium.com/conferences

Finadium Investors in Securities Lending
Conference London 2017

Uk

April 2017

26-27

finadium.com/conferences

# ICMA's 49th Annual General Meeting and Conference

Luxembourg

May 2017

3-5

www.icmagroup.org

The European Pensions & Investments
Summit 2017

Switzerland

May 2017

15-17

events.marcusevans-events.com/epi2017/



"In the software test, to successfully used the Bitcoin blockchain to record evidence of compliance with US SEC regulation on securities short selling, known as Regulation SHO."

- allcoinsnews.com

# DISTRIBUTED LEDGER PLATFORM FOR CAPITAL MARKETS

T ZERO's modular, adaptable platform integrates with trade participants to create a real-time, authenticated, immutable ledger.

#### Pre-Trade



### **Encrypted Accounts**

Transparency of holdings Verification of assets Reduced credit exposures

# Trade



#### Venue with Enhanced FIX

Real-time transaction matching Immediate settlement Instantaneous DVP

# Post-Trade & Servicing



### **Clearing and Reconciliation**

No central clearing Immediate processing & posting Assets and ownership on chain

# Performant Ledger



#### **Distributed Register**

Permissioned writes, distributed reads

Provisioned access with immediate reconciliation

Chain agnostic for asset type and distribution mechanisms

For more info, contact dtabacco@t0.com



Goldman Sachs has promoted Kevin Kelly to global head of securities lending, following the departure of William Conley.

Kelly, who joined Goldman Sachs in 2000, is currently co-head of the US securities lending desk. He was previously a member of the prime brokerage sales team where he had oversight for the credit and multistrategy client base.

He was made a partner in 2014 and will continue to be based in New York.

Conley joined the bank in 2005 as part of its equity finance division and was made a partner only a year later.

In an internal memo on the restructure, Goldman Sachs also announced the creation of a global funding and inventory management team. Puneet Malhi and Cyril Goddeeris will become co-heads the new team, while working closely with Massimiliano Ciardi.

The memo continued: "This unified group across equities will enhance the existing strong collaboration between global synthetics and prime services, leveraging expertise across the equities franchise to expand our global footprint."

"The team will focus on equities resource optimisation, product and new structure development, and strengthening our risk infrastructure."

Baroness Tanni Grey-Thompson, the UK's most successful paralympic athlete, will be closing out the International Securities Lending Association's conference in Berlin.

Grey-Thompson, who won 11 gold and four silver medals, as well as a bronze, across five Paralympic Games as part of the British Wheelchair Racing Squad, will be speaking at 12:30pm on 22 June.

This year's ISLA conference, which will be held in Berlin's Ritz Carlton Hotel, focuses on five key topics: collateral management; conduct

# One CCP. Multiple Efficiencies.

Increasing capital and collateral requirements across the derivatives and securities financing business keep raising costs for market participants, sell side and buy side alike.

At Eurex Clearing, we provide innovative and integrated solutions across exchange-traded and OTC derivatives as well as securities financing.

They are geared to improve your economics and help you to tap into new opportunities arising from the new regulatory framework.

Unlock the full benefits of a CCP – leverage our superior solutions and services to maximize capital, margin- and collateral efficiencies.

Eurex Clearing – smart solutions keeping you clear to trade.

www.eurexclearing.com



and accountability; regulations; key market developments and dynamics; and the German market and economy.

ISLA has added educational sessions to this year's conference, as well as a daily newsletter, run in partnership with Securities Lending Times, which will include conference news and commentary, as well as interviews with delegates and speakers.

The association has also secured the European Central Bank's (ECB) Marc Bayle de Jessé as the opening keynote speaker.

Jessé, who leads the general market infrastructure and payments directorate at the ECB, will open proceedings on 20 June.

He previously managed the Target2-Securities programme, along with dossiers related to the promotion of market integration and the definition of the eurosystem's operational framework, focusing on payment systems and market infrastructure.

The Deutsche Börse Global Funding and Financing Summit held earlier this year also featured ECB speakers, including board member Yves Mersch, underlining the increasing role that central banks are playing in the oversight of financial markets.

The addition of central bank and regulator speakers has been widely praised for enabling a two-way dialogue on industry challenges.

Northern Trust has made a round of top-level appointments in Europe, the Middle East and Africa following the promotion of Peter Cherecwich to president of corporate and institutional services.

In London, Penelope Biggs has been named chief strategy officer for corporate and institutional services, while Toby Glaysher has been named head of global fund services international.

Clive Bellows has been promoted to head of global fund services across the Europe, the Middle East and Africa, but will retain his role as Ireland's country head.

Jon Dunham has been promoted from head of Americas sales to head of global sales for corporate and institutional services.

Lastly, Robert Frazer, who was previously head of UK pensions for the bank, has been appointed country head of the Middle East. He will be based in Abu Dhabi.

FundRock has appointed Louise Harris as head of legal and compliance for its Irish branch.

Harris brings expertise in fund law and regulation, including product structuring, trading, corporate governance and regulatory reporting, and brings local legal and regulatory experience to the firm.

Formally a barrister, she moved from private practice into the financial services sector around 10 years ago.

Since then, Harris has held several senior compliance positions at investment firms, including spending eight years at Abbey Capital Limited as as head of legal and compliance and then as general counsel.

According to FundRock, the appointment is part of a long-term strategy to improve its investment management services for Irish-domiciled funds.

Ross Thomson, director of FundRock's Irish branch, said: "FundRock has been servicing Irish funds since 2012 and we continue to invest in our people and our knowledge in this market."

She added: "Louise Harris's expertise will help us realise our objective to offer our global clients a value-added solution for all their investment management needs in Ireland and across our other European locations."

Harris commented: "Funds domiciled in Ireland are required to be managed and governed to the highest of standards.

"FundRock, with its long heritage in fund governance developed over 80 years, is very well positioned in this regard.

"Its robust platforms were developed with an investment banking expertise and its governance systems continue to be developed with award winning innovative regtech."

Do you have an appointment we should cover? Let us know via: drewnicol@securitieslendingtimes.com

# securities lending times

Group Editor: Mark Dugdale editor@securitieslendingtimes.com +44 (0)203 750 6022

**Deputy Editor: Stephanie Palmer** stephaniepalmer@blackknightmedialtd.com +44 (0)203 750 6019

Reporter: Drew Nicol drewnicol@securitieslendingtimes.com +44 (0)203 750 6022

**Contributors: Becky Butcher, Barney Dixon** 

Marketing Director: Steven Lafferty design@securitieslendingtimes.com

**Designer: James Hickman** jameshickman@blackknightmedialtd.com +44 (0)203 750 6021

Publisher: Justin Lawson justinlawson@securitieslendingtimes.com +44 (0)203 750 6028

Recruitment Manager: Chris Lafferty chris@assetservicingtimes.com +44 (0)203 750 6024

Office Manager: Chelsea Bowles accounts@securitieslendingtimes.com +44 (0)203 750 6020

Twitter: @SLTimes\_

Office fax: +44 (0)20 8711 5985

Published by Black Knight Media Ltd Copyright © 2017 Black Knight Media Ltd. All rights reserved.



# Solving the industry's data needs for 15+ years

Track your performance with the industry's longest running and most comprehensive dataset covering \$15trn+ of global assets sourced from 20,000+ institutional funds. Enhance programme management with solutions for securities lending, repo, collateral management and trading analytics.

- Benchmarking
- Collateral and exposure
- Consulting
- Corporate Actions
- Dividend forecasting
- ETP
- Research
- SFTR Reporting

Learn more at www.markit.com/SecuritiesFinance
Or contact us on sales@markit.com

**US** +1 212 931 4910

**UK** +44 207 260 8000

Asia +65 6922 4220